

get in the wheelbarrow

A note from Anna Gavin

There is a story that comes to mind lately. The story goes:

Upon completing a highly dangerous tightrope walk over Niagara Falls in appalling wind and rain, 'The Great Zumbrati' was met by an enthusiastic supporter, who urged him to make a return trip, this time pushing a wheelbarrow, which the spectator had thoughtfully brought along.

The Great Zumbrati was reluctant, given the terrible conditions, but the supporter pressed him,

"You can do it - I know you can," he urged.

"You really believe I can do it?" asked Zumbrati.

"Yes - definitely - you can do it." the supporter gushed.

"Okay," said Zumbrati, "Get in the wheelbarrow..."

When first taking over the company I had to learn my way around business management. I had many advisors, peers and consultants all giving me advice. We had no formal planning process and I was determined to build one for us.

I eventually put into place the "Red Yellow Green

Method" for strategic planning.
Each year, every manager and I met to outline three major goals.
They reported the status of these using red, yellow or green in our managers meetings



and quarterly reviews. This was a great method for completing long



term projects that otherwise may have been pushed to the side.

However what worked in the beginning became stale after several years. With nine divisions each setting 3 or more goals, roughly 27-30 goals were being set a year. The managers were working independently from one another and I was trying to oversee it all.

This year – we all worked together to build a new strategic planning process. They all agreed that there were several key elements they wanted:

- That we identify shared company objectives
- That they work in cross-departmental teams on these objectives
- That they set key deliverables, tasks, and milestones to more clearly define completion.

I am very pleased with the new process they have developed and look forward to the outcomes. There are five teams that will work on objectives in the following categories; **Financial**, **Human**, **Process**, **External and Structural**. They will work together over the next year with the unified goal of improving Fireline for the benefit of our staff and our customers.

Now I need to step back and let them prove to me what they can achieve when they work together. Now it is my time to get in the wheelbarrow.



Never search for your paystub again.



See Elizabeth Zeledon x270 for more information.

https://workforcenow.adp.com





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For assistance with Sharepoint, Adobe, or PZ see Elizabeth Adkins x247

TOPIC OF THE QTR

overcoming our challenges

The business world is changing and so are the challenges you face as a manager

There are both internal and external factors that cause various challenges in the workplace. How have these factors affected you as a manager? What are some challenges you face everyday?



service of any company around. Unfortunately, that doesn't alfeel is best for and company. After making the decision I

worry that the

decision I made will upset one or some of the employees and they will not perform their job the way they should in procrastination of the decision causing more conflict then we started with. Also, I tend after a few months to presume the decision I made is working and I don't follow up to see that everyone is doing what they are supposed to be doing.



TED REITTERER **SPRINKLER**

My biggest challenge as a manager is trying ways happen so to accomplish everything that I'm left to make I set out to do. I try to plan a decision that I an agenda for the day or week and one email or phone the department call can change everything. With deadlines placed on everything nowadays, and some unrealistic, we are forced to try to meet them. This sometimes causes problems because we try to put the customer first and in doing so our coworkers and teams needs suffer by getting put off or delayed. I am trying to slow down and analyze each situation and

prioritize. I need to get all the details before making a decision as to what is a real emergency and what can wait.

PHIL BOWERS **PORTABLES** Resolving conflict between fellow

employees and different subdivisions of our departments is my biggest challenge. I'd like to think we are all grownups with two goals at work and that is to be the best department in the company and provide our customers with the best customer



JUSTIN FISHBACK **RESTAURANT SYSTEMS**

My greatest chal-

lenges as Leesburg branch manager come from situations that have no set objectives or clear paths to success—ones that rely on skills that come

"There is no manual to help us answer these questions because both the questions and answers vary from individual to individual, and from day to day. "

only from experience and a fair mind. For me, being a fair and effective leader to a team of diverse individuals is by far the most difficult task I face each day. Am I doing enough to reward outstanding work? Do I strike a good balance between sensitivity and the bottom line? Am I being fair when I correct poor best ideas/solutions starting performance or bad ehavior? There is no manual to help us

answer these questions because both the questions and answers vary from individual to individual, and from day to day. My yearly development goals always include something that will help me answer these tough questions. This coming year, I plan to find new ways to solicit feedback from my team so we can have more effective two-way communication.



KAREN COBB **SYSTEMS SERVICE**

I would say my

biggest challenge as a manager is realizing that not everyone is me. You have to be willing and able to understand that people work differently and your way is not necessarily the only way. You need to be flexible and open to new ideas brought to you by your team and hear them out, not just assume that it will not work—some of the out as a "what if we try this". Involving your team/

department in the process will give you some allies when you make your decisions.

YOU ARE NEVER TOO COOL FOR SAFETY



Respect Yourself. Respect Workplace Safety.

Congratulations to this **Quarter's SIP Winners:**

September: No winner

October: Neil Walters

November: No winner



RICH SIGETHY FIRE ALARM

My biggest challenge as a Manager this year has been shuffling

responsibilities from employees. As Fireline has grown, many of us have taken on tasks as a temporary fix to a problem. Before we know it, we have inherited this task forever. Changes to our industry require changes to the tasks we perform. Some tasks are new, some are changed and others may be eliminated. This requires the assignment of these tasks to the appropriate position, not to a person who you think can handle it. Planning requires evaluating positions and tasks so that you can hire the right person for that position. Without this process growth and efficiency can be stunted.



TJ SMALLWOOD **VEHICLE SYSTEMS**

My challenge as manager is delegation. In an OCD struggle to en-

sure every part of my department is reported accurately, I overwhelm myself with smaller tasks that could be delegated to others. I am often concerned with handing others delicate, time-consuming work. I like perfection, but I know when transitioning a task there will inevitably be mistakes. However letting go of such things would free up my time to work "on" the department rather than "in" the department. I am working to improve this in 2016 so we can continue to grow.

Congratulations toFireline Corporation



for being named the

7th Largest Women Owned Business in Baltimore
by the Baltimore Business Journal.

INSIDER INSIGHT:

KEN BARNHART

IT DEPARTMENT BALTIMORE



keep it clean

The approaching holiday season has to be one of the most stressful times of the year for IT professionals. Between Halloween and Valentine's Day two-thirds of all identity thefts occur.

It has been reported that last year there were 17 million identity theft /credit card fraud incidents in the USA. Think about that. That's nearly 1 in every 10 adults affected. So what can you do to protect yourselves?

At work, Fireline protects you by using servers and firewalls and software (and me) to defend against the majority of threats. We also ask you to follow certain procedures such as not downloading software without permission, not opening email attachments from unknown or unexpected sources, and notifying IT if something is questionable.

At home, you can do many of the same things we do in the office without having to spend a bunch of money.

1. Make sure your antivirus is up to date.—If it's not, fix it NOW!

AVG and Microsoft Security Essentials are two of several very effective free products out there. Check it regularly and keep it up to date.

2. Make sure your firewalls are enabled

- -There's one built into your wi-fi router
- -There's one built into windows
- -Change your passwords regularly

"That's nearly 1 in every 10 adults affected..."

3. E-Mail Security—DON'T BE FOOLED!

- -Never open email attachments from unknown or unexpected sources
- -Look for inconsistencies, i.e. email address doesn't match the sender
- -The IRS doesn't communicate via E-mail
- -Collection agencies aren't allowed to use E-Mail
- 5. Online: Make sure the lock icon is showing in your browser there are no certificate errors being reported, and keep detailed records of all online transactions

Finally, if something doesn't look right, assume it's not right and get help cleaning it up.

Follow these basic guidelines and we'll all have a happier Holiday season.



INSIDER INSIGHT:

FRANK CHENOWETH

TECHNICAL DIRECTOR BALTIMORE

No Wire? No Problem!

Notifier now has a system called SWIFT Smart Wireless Integrated Fire Technology that will allow initiating devices (Detectors, Manual Pull Stations, Modules...) to be connected to their addressable fire alarm systems without the need for wire. They use a wireless gateway module connected to the addressable loop. Once installed and programmed, this module talks to the wireless devices through radio frequencies. The wireless devices can then be installed anywhere the radio frequency can reach. Each wireless device is a transmitter and receiver so they pass signals through from other devices. Notifier calls this a wireless mesh network. Because of this technology, the more devices that are installed on the system, the more reliable the network becomes.

Because the devices can be installed without the need for wire, this system is a good fit for system upgrades where the old system can be kept on line while the new system is installed. Historic sites, difficult locations, and temporary systems installed during construction are also prime applications for this technology.

Currently the system is limited to initiating devices, but Notifier is working on wireless notification devices like horn/strobes so the entire system will be able to be installed without wire.

Once the Fire authorities and installers become more familiar with this technology, we will be seeing more of these systems installed.

Anniversaries

<u>January</u>

December

Lane Villers, Jr.—11 yrs.

Lou Killmeyer—12 yrs.

Jeremy Mohney—13 yrs.

TJ Smallwood, II—13 yrs.

Dennis Bryant—19 yrs.

Vee Ouk—2 yrs.

Nancy Larsen—29 yrs.

Ike Austin—31 yrs.

Todd Everitt—32 yrs.

Steve Rosenblit—1 yr.

John Hupman—1 yr.

Clinton Shell—2 yrs.

Robin Busch—13 yrs.

Karen Cobb—14 yrs.

Lisa Malone—15 yrs.

Neil Walters—16 yrs.

Elizabeth Zeladon—3 yrs.

Derrick Meilhammer—4 yrs.

Ken Radke—4 yrs.

February

John Oliver—1 yr.

Dwon Bess, Jr.—1yr

Jason D'Alfonzo—1 yr.

Charlie Miskimon—11 yrs.

Matt Meyers—15 yrs.

Charlie Moore—18 yrs.

Sharon Waters—20 yrs.

Jackie Ulloa—3 yrs.

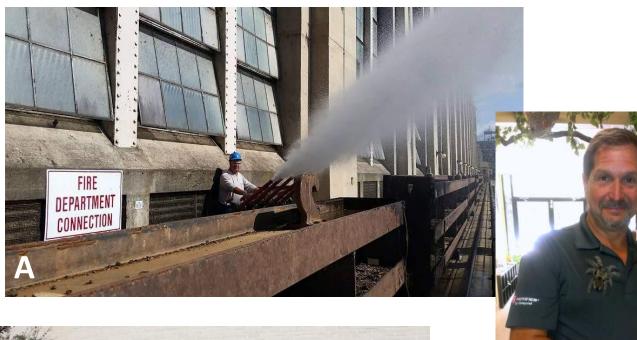
Janet Griffin—4 yrs.

Steve Hale—4 yrs.

Matt Losignor—7 yrs.

Denise Campbell—9 yrs.







OUT AND ABOUT

- <u>A</u> Charlie Harris testing the fire pumps at Conowingo Dam.
- **<u>B</u>** Marvin Clark making a new friend at Eco Systems.
- <u>C</u> Halloween costume contest winners—Shark Week.



- <u>D</u> Norm Mason and Rich Sigethy at the Notifier Awards Gala with the Million Dollar Award.
- E Barb Haas, Linda Abdow, Cindy Rueppel and Sharon Rose at Sharon's retirement dinner.



peer recognition

Employee Recognition Awards are issued each month to members of our team who go above and beyond. Nominated by their peers, these Fireline employees deserve to be recognized for all their accomplishments.

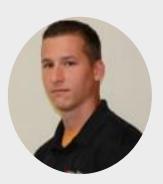
Congratulations to the 4th quarter winners













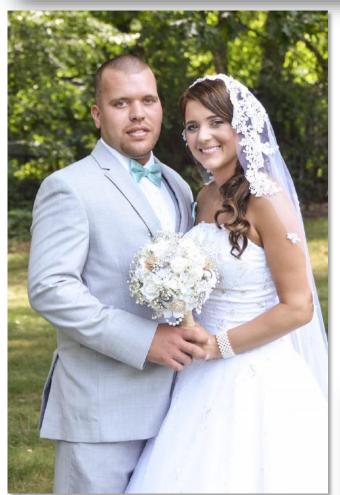












Mr. & Mrs. James Keedy August 15th, 2015

Laura Smith said "I do" on September 23rd.

Elizabeth Adkins & her husband welcomed their baby girl Gabriella Elizabeth to the world on 8/30/15 she weighed 8lbs 11oz and was 21 inches long



Mr. & Mrs. David Krenzer in Charleston, SC on October 10th



kudos

Sometimes its nice to get a little recognition.

"he hung-in to solve our problems, this is remarkable in the 21st century..."



John Oliver Customer I highly commend John for

the work that he did. He is an outstanding technical employee in addition to bemunicator on critical fire alarm systems and fire security monitoring systems. That he hung-in to solve our problems this is remarkable in the 21st century. He could simply have said "Call us to reschedule when the problem is fixed... and left".



Robbie Kershner **System Service** Specialist Customer

I would like to thank your technician, for taking good care of us. He did a fine job in a working a great middle-man com- man like manner. The system came up on the first try and he was able to configure our fixed IP address with no problems. Rob saw to it that everything was installed neatly and aligned squarely, and with no debris left behind. It is a joy to work with a pro like Rob!



Jason Litten Restaurant Service **Technician**

Customer

Jason did a fantastic job. He was very thorough and even educated me and my crew on some items that had gone neglected over the past few years.



Nick Cavey & Dylan Fogle Fire Alarm Service Technicians



Customer They were excellent workers and very thorough. I

learned a lot and really appreciate the work they did. I want to thank you and look forward to working with your employees in the future.



Ricky Gardner & Steve Hale Sprinkler Service & **System Service Technicians** Customer They were ex-

tremely professional and it was clear they knew their job and worked within the requirements we have for tunnel operations.



Karen Cobb, Frank Cheno-



weth & Laurie Pryor Systems Service Internal

Karen, Frank, Laurie and the rest of the team really kicked it in. I appreciate all they did.



Jenn Barron **System Service** Repairs Customer

"Thank you so much for being on top of this...Fireline is lucky to have you on their team!"



December

Cindy Rueppel

Clinton Shell

Corey Marriott

Daryl Blow

Derrick Meilhammer

Dustin Breeden

Eric Dill

Eric Robertson

Jared Fishback

Jay Doyle

John Oliver

Julio Castro

Karen Cobb

Lane Villers, Jr.

Laurie Pryor

Ricky Gardner, Jr.

Ross Dyott

Rupert Mangal

Santos Castillo

Scott Johnson

Sean Parsons

Steve Rosenblit

Ted Reitterer

January

Al Riefflin

Dan Vecchioni

Danny Nieves

Dennis Tetso

Edwin Montano

Frank Bernadzikowski

Jim Handy

Keith Chaffman

Ken Radke

Kevin Young, Jr.

Marty Ibbott

Nancy Larsen

Nicole Manzanera-Davis

Reggie Burton

Steve Imhoff

Troy Moseley

February

Alberto Armesto

Brad Mays

Dan Davidson

Frank Chenoweth

Guy Hornig

Janet Werner

Jarvis Stevens

Jason D'Alfonzo

Justin Fishback

Lisa Malone

Matt Williams

Mike Haas

Mike Maloy

holiday party

















Sample of Quiz Show Questions:

- 1. How many square feet is the "new" Warehouse in Baltimore? A) 8,300, B) 7,200, C) 6,900, D)6,600
- 2. How many red vehicles are in Fireline's fleet? A) 98, B)129, C) 103, D)115
- **3.** Out of 178 Fireline employees, how many are women? A) 27, B)19, C) 14, D) 25
- **4.** Fireline was the first to introduce what to Maryland? A) The Halon 1301 System, B) The ABC Dry Chemical Extinguisher, C) The Wet Chemical Restaurant Fire Suppression System, D) The Addressable Fire Alarm Panel

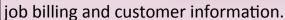
Answers: B, D, A, B

good luck sharon

After more than 35 years we said "goodbye" to Sharon Rose at a dinner in her honor at Olive Grove Restaurant. Sharon began her Fireline career April 9, 1980 as an office assistant under the legendary Miss Helen. At the time Sharon was hired, Fireline did all clerical tasks manually, including hand typing Annual Automatic and call in service tickets! In the 80's Sharon worked in our Linthicum branch as System Sec-



retary. She returned to our Baltimore office as Projects Biller, where she became our expert on Fireline's



What a memory she has, she can remember old Fireline employees and events that most "old timers" have long forgotten. Always professional in her actions with customers and co-workers, Sharon sets a standard we should all strive to meet.

Sharon will be busy spending time with her daughter Sherry and grandson, Michael. She is also an active member of her church and will now have time to commit to her friends and church activities.

Goodbye Sharon, we wish you a long, healthy, enjoyable retirement! We will miss you!





Restaurant Installation—Leesburg Office

New to the restaurant team this year, John has picked up the trade quickly. Anna Gavin sits down with John to know a little more about the latest team all-star.

AG: What is it that you like about installing restaurant suppression systems?

JP: The safety of it. Knowing that when we are in there doing what we do, families are able to safely come in there and eat while we provide a safe environment for them.

AG: If the Leesburg Restaurant team had a mascot what would it be?

JP: A Clown. Definitely a clown.

AG: I hear you are a car buff and often fix up your co-worker's cars. What is your favorite car?

JP: I love mini trucks and rat rods. They are more of a junky type vehicle. I mean, the outside looks junky but the inside is like, Lamborghini style. We like to fix them up.



AG: What did you do before coming to Fireline?

JP: I worked at the Dr. Pepper plant for 16 years. I was the lab technician, I tested all the soda and waters and made it safe before going out to the public.

AG: So working in restaurants exposes you to a lot of kitchens – what is your favorite restaurant?

JP: I like Chinese food.

AG: Wait, really? Even when you have seen the kitchens?

JP: Oh yeah, they are the dirtiest restaurants- but I like Chinese food – no real specific one, I just like the food.

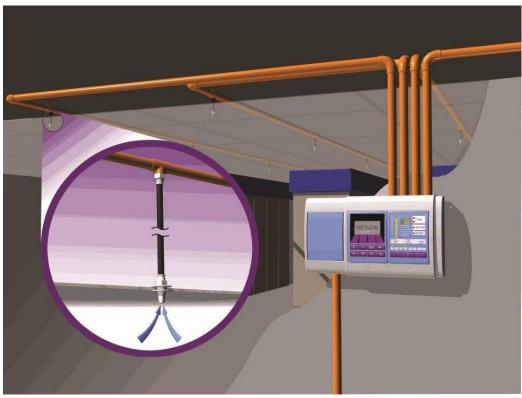




The ability to detect special hazards is more advanced than ever.

Now able to detect not just smoke, but dust, diesel and wire burns, the VESDA-E VEA is making waves in the industry.

Article by Dave Krenzer



Air sampling over the last few

years has become a more viable solution to the fire protection industry for many reasons, i.e. early warning and ease of installation to name a few. There has been development from several manufacturers exhibiting air sampling smoke detection but one stands out from the rest over the last year; Xtralis' VESDA -E VEA. This is their newest addressable air sampling smoke detector which is designed to replace spot type smoke detectors. This ap-

proach may not seem new when you think of installing air sampling in a single large room, but the VEA was created to replace detectors in many rooms.

How it works: each spot detector becomes a sampling port serviced by a small diameter flexible tube which connects to the VEA box. The VEA knows the smoke condi-

tions in each tube and can report alarms as an individual address to the fire alarm panel. In the past detecting smoke in multiple rooms a building owner had to settle for a "zoned" approach and would not be able to pinpoint the location and provide the information to the fire department. The advantages don't end there, the VEA provides high sensitivity smoke detection (as one should expect from an air sampling smoke detector) and can give prewarning notifications to the building owner before emergency conditions are reached.



One of the other features the VESDA-E has to offer is the VESDA Analytics Applications or Xapps. The Xapps provide unique particle characterization capabilities. This brings a number of key enhancements over the existing laser chamber such as a shorter wave length source that allows tighter focusing and a direct imaging of particles via the CMOS camera which records data regarding size, color, and shape. The net effect is that there will be more actionable information provided about the observed particles.

The (3) available Xapps are the "DieselTrace"; "DustTrace"; and the "WireTrace". The diesel trace provides targeted detection of diesel engine particles which can be used to activate ventilation in

"This really is a cutting edge technology for any building fire alarm system."

parking garages or warehouses. Dust trace provides targeted detection of dust in the sampled air which can be used to prevent contamination in food manufacturing and storage facilities. Wire trace provides targeted detection of particles from slowly overheating PVC insulated wires. This will direct personnel to a primary source (i.e. electrical wires and/or cables) resulting in a faster response than the standard early warning.



VESDA PRO

Late last year Fireline was asked to become a "Vesda Pro" distributor by Xtralis. This program is targeted to just 25 distributors in the country. The benefits include better pricing discounts, leads, training and technical support.

Pat Fitzgerald and Anna Gavin attended the Vesda Pro conference in New Orleans this year. Xtralis was very open with the attendees on everything from their market strategies, to their current company outlook and sales. The result was candid conversations about how this air-sampling tycoon can better help us on the distributor level improve our business.

Much of the conference focused on the many opportunities tied to the latest Vesda Products including the Vesda-E VEA and the VESDA -E VEP. The ability for these new products to perform true analytics is quite impressive. By witnessing demonstrations, reviewing target markets and sharing with the other distributors the Vesda Pro program is proving to be a great value to Fireline.

WHAT IS THE MOST INTERESTING JOB YOU'VE BEEN ON?



"1.7 billion dollars in cash in the Federal Reserve vault; and that the elevator weighs you on way down and up with an accuracy to 5 grams the weight of one nickel." - Mike Levasseur

"I had to service a dry chemical system on a huge earth mover that was being used to make a bird sanctuary island in Chesapeake Bay. I had to meet a ferry at St Michael's and insure I loaded everything that was needed for the job on to the ferry, there was no way to return to my vehicle or the shop for anything. " - Marty Ibbott

"State of MD government building. All the underground tunnels that connect the buildings and inside the offices and mansion." -Dave Henson "Working on a Waste Management site in Virginia. As I sat on top of the land fill, a family of American Bald Eagles perched on a branch. As if they where on patrol and keeping order of the sea gulls that fed on the trash below."

- Armando Morales

"The craziest place I have ever worked is world recycle. There are rats the size of small dogs. It's gross!" - Kyle Dean

"The most interesting job I have been to was the Bureau of Printing and Engraving where all of the money is printed. Aside from being surrounded by pallets of 20's 50's and 100's, they have a room where they make the printing plates. They use cya-



nide to harden the plates so there is potential for the room to be toxic. In order to be sure the room is safe, they have 2 canaries in a cage in the middle of the room. There is a peep hole in the door that you look to see if the canar-

ies are still alive before entering to room. They have 2 in case one dies of natural causes.

They also had little bird stencils on the door for the ones that died. Kind of like the side of a fighter plane."

- Frank Chenoweth











KEEP CALM AND SELL ON

Congratulations to this quarter's Service Sales Top Dogs
<u>September</u> <u>October</u> <u>November</u>

Janet Werner Charlie Miskimon Charlie Miskimon

As always, Fireline is a proud distributor of the following fire protection manufacturers....























